

ACCUMULATE	
Current Price	764
52 Week Range	803/428
Target Price	797
Upside	4%

Key Share Data	
Market Cap (Rs.bn)	253
Market Cap (US\$ bn)	3405
No of o/s shares (mn)	331
Face Value	1
Monthly Avg.	
vol(BSE+NSE) Nos'000	2890
BSE Code	500575
NSE Code	VOLTAS
Bloomberg	VOLT IN



% Shareholding	Sep-20	Jun-20
Promoters	30.30	30.30
Public	69.70	69.70
Others	0.00	0.00
Total	100	100

Result above expectations. UCP segment posted positive sales growth improving market share to 26.8%.

- Revenue was up by 12% yoy at Rs. 15.8 Billion vs expectation of Rs. 12 Billion.
- Gross Margin declined from 28.4% to 24.9% yoy.
- Employee cost was up by 9.4% yoy whereas Other expenses was up by 27% yoy.
- Other expenses as a % of sales was up from 9.9% to 11.3% yoy.
- EBITDA was down by 31% yoy at Rs. 730 Million as against the Expectation of Rs. 550 Million.
- EBITDA margin stood at 4.6% vs 7.4% yoy as against the expectation of 4%.
- Other income grew by 13% yoy at Rs. 633 Million.
- Loss from associates/JVs stood at Rs. 71 Million vs Rs. 92 Million yoy. Volt Beko loss reduced due to improved sales and deduction in A&P spend.
- Tax rate stood at 30.7% vs 26% yoy.
- PAT declined by 35% yoy at Rs. 797 Million.
- EPS stood at Rs. 2.4 per share vs Rs 3.2 per share.

#### **Segmental Performance**

- **1. UCP (36% of revenue):** Revenue up 9% yoy at Rs57.15bn. The company gained market share improving it to 26.8% vs 26.2% qoq. Achieved overall volume growth of 14% contributed by growth of 11% RAC, 20% in Commercial Refrigeration Products and 28% in Air Coolers. Segment margin at 11% vs 8.8% yoy.
- **2. EMP (58% of rev):** Rev up 15% yoy at Rs9.28bn. EBIT margin reduced from 6.9% to 2.5% yoy. Margin reduced due to conservative time based provisions, amidst liquidity constraints on some of the old legacy projects.
- **3. Engineering Services (6% of rev):** Revenue up 16% yoy at Rs9.3bn. EBIT % at 30.9% vs 31.5%.

### **Other Key Business Highlights**

### 1) UCP (36% of sales, 55% of EBIT)

- Gained market share in H1FY21: AC industry declined 59% in H1FY21 while Voltas sales declined 43% in H1FY21. During Q2FY21 UCP reported 14% volume growth driven by 11% increase in RAC, 20% in commercial refrigeration and 28% in coolers. Volume of RAC was driven by 36% yoy growth in inverter AC. Voltas market share stood at 26.8% in August 2020 and 26.4% in H1FY21. In air coolers Voltas is second largest player with 10.8% market share.
- Impact of import ban on ACs with refrigerant (CBUs): Voltas has been increasing indigenization since few years. Currently, 100% ODUs are made in-house, 100% window ACs are outsourced to local vendor while part of IDUs are getting imported. It has minimal CBU imports. Being largest volume contributor in the country Voltas will have better bargaining power with OEM suppliers.

FINANCI	ALS									
Year	Net Sales	%growth	EBIDTA	OPM%	PAT	%growth	EPS	PE(x)	RoE%	RoCE%
FY18	64,279	6.5	6,626	10.3%	5,735	18.3	17.5	36.9	14.7	19.9
FY19	71,241	10.8	6,054.2	8%	5,712	(0.4)	13.9	46.2	13.9	17.2
FY20	76,581	7.5	6,866.6	9%	6,409	12.2	17.5	36.9	15.0	19.5
FY21E	66,230	(13.5)	5,030	8%	4,950	(22.8)	14.7	53.7	10.6	13.7
FY22E	88,102	33.0	8,734	10%	7,685	55.2	23.6	33.5	14.5	19.2



- The company is investing also in moulds and balancing equipment to improve the throughput of its existing manufacturing unit in Pant Nagar which will reduce import dependency further. Also efforts to set up a South India based AC factory are being fast tracked. Overall investment in Phase-I of the facility is likely to be Rs. 2.5 bn.
- Import ban will reduce competition from fringe players who were just importing and selling into the markets. This will rationalize overall pricing in the industry. Industry will see some kind of consolidation as these restrictions will not allow them to trade just by importing.
- High inventory to cater to festive sales: Capital employed in UCP increased during the quarter due to increase in inventory. Company is holding Rs. 10 bn inventory in UCP segment i.e. 110 days inventory to cater to festive demand. As demand improves during festive season the inventory will get liquidated.
- E-commerce sales: AC is not very apt product for e-commerce sale due to installations involved. E-commerce contributed 5% of sales in H1FY21.

### 2) EMP (58% of sales, 20% of EBIT)

- 16% yoy growth in EMP topline is driven largely by international operations.
- Order inflows -90% yoy at Rs2.73bn during the quarter. Enquiries for infrastructure projects including Metros, Electricals, Water treatment, etc. have picked up. So inflows likely to improve in H2FY21.
- Voltas currently has a carry forward order book of Rs. 68.52bn (Rs. 45.29bn for Domestic and Rs. 23.23bn for International).
- Provisioning impacted margin: Margin for the segment has been impacted due to increased provisioning on the back of delays in execution, certification or payment delays. Management expects margin for the segment to remain under pressure issues in Middle East. On a sustainable basis it expect EMP to command 6% margin.
- Transfer of MEP division to 100% subsidiary: EMP division has been transferred to 100% subsidiary Rohini Industrial Electricals Ltd. (RIEL). Management said there is no plan to hive off this subsidiary. Aim of putting a B2B business into one company is to focus on B2B segment. It will get additional management attention. Project business will get financing and focus rather than getting submerged into UCP division.

### 3) Voltas Beko

- Production ramp-up: Production from the new Sanand facility has now been stepped up to a rate of over 35,000 refrigerators per month covering 27 SKUs. Production of Frost Free refrigerators and Automatic Top / Front load Washing machines and Dishwashers will also be commenced in a phased manner. Has 50 SKUs in Washing Machines, 30 in Frost Free refrigerators, 6 each in Dish Washers & Microwaves, etc.
- The company faced supply chain issues to ramp up production due to lockdown. Direct cool refri demand is encouraging. Brands have been launched with no extended credit. Volt-Beko has garnered 1.7% market share in washing machine and 1.8% share in refrigerator. Expect to reach 100000 refrigerators by the middle of next year. Confident of achieving the target of 10% market share by FY25.
- Distribution Strength: Voltas Beko currently has ~ 900 billing points and ~ 6,000 touch points which can be easily scaled up. Consumer durables universe is 35000 shops. Volt-Beko can go to 20000-25000 touch points.
- Ad Spend to increase: Losses for Volt-Beko are better than projections due to lower expenses on advertising in H1FY21. Going forward management expects marketing expenses will increase.

### **Valuation and Outlook**

We feel Voltas is well placed to improve market share in RAC segment. Cash Flow from operations has deteriorated during H1FY21 as Q1 season was wash out for RAC segment due to pandemic. As sales improve ahead of festive season and in Q4 we expect inventory to get normalized. Import restriction on CBUs with refrigerant will bring pricing discipline in industry benefitting players like Voltas. We expect Voltas to post EPS of Rs14.7 and Rs23.6 over FY21E and FY22E respectively. Recent rally in stock discounts major positives. We recommend 'Accumulate'.



# **Quarterly Result Snapshot**

Voltas (in INR Million)	Q2FY21	Q1FY21	Q2FY20	% YoY	% QoQ
Net Revenue	15875.5	12969.4	14219.4	12%	22%
Raw Material	-11925.8	-9082.3	-10180.5	17%	31%
Gross Profit	3949.7	3887.1	4038.9	-2%	2%
% Margin	25%	30%	28%	-12%	-17%
Employee Costs	1432.2	1574.2	1576	-9%	-9%
% of Sales	9%	12%	11%		
Other Expenses	1787.3	1645.5	1404.1	27%	9%
% of Sales	11%	13%	10%		
EBITDA	730.2	667.4	1058.8	-31%	9%
EBITDA Margins%	5%	5%	7%		
Depreciation	83.9	82.2	80.2	5%	2%
Finance Costs	58.1	67.2	49.4	18%	-14%
Other Income	632.5	674	726.2	-13%	-6%
Profit Before Tax	1220.7	1192	1655.4	-26%	2%
PBT Margins %	8%	9%	12%		
Tax Paid	353.3	257.6	429.7	-18%	37%
Tax Rate	29%	22%	26%		
Reported PAT	796.8	817.6	1164.3	-32%	-3%
PAT Margins %	5%	6%	8%		
Exceptional Item	0	0	-61.4		
Share of Profit from JV	-70.6	-116.8	-91.5	-23%	-40%
Adjusted PAT	796.8	817.6	1225.7	-35%	-3%
PAT Margins %	5%	6%	9%		



Profit and Loss	FY18	FY19	FY20	FY21E	FY22E	Cash Flow State	FY18	FY19	FY20	FY21E	FY22E
Net Sales	64,279	71,241	76,581	66,230		Pre tax Profit	8049	6711	7443	6491	10423
						Add: Dep. & Amo	244	240	320	292	342
Raw Materials	(45,675)	(52,622)	(55,549)	(48,923)	(63.038)	Total tax paid	2492	1635	2010	1623	2606
Employee Cost	(5,867)	(6,482)	(6,717)	(5,961)	, ,	Other Adjsutments	(6037)	(8769)	(7736)	(5080)	(7111)
Other Expenses	(6,110)	(6,083)	(7,448)	(6,315)	, ,	Cash Profit	4748	(183)	2037	3325	6260
Cost of Sales	(57,652)	(65,187)	(69,714)	(61,199)	, ,	(Inc) / Dec in	4740	(103)	2037	3323	0200
Cost of Sales	(37,032)	(05, 167)	(09,714)	(01, 199)	(19,309)	` ,	(4460)	(2627)	(6)	101	(2570)
Oneveting Brefit	6 606	C 0E4	6 967	E 020	0.724	Sundry Debtors	(1162)	(2627)	(6)	191	(3579)
Operating Profit	6,626	6,054	6,867	5,030	8,734	Inventories	940	(375)	128	(734)	(5094)
Depreciation	(244)	(240)	(320)	(292)	(342)	Loans & Advanc	(3819)	9283	(1812)	(1751)	(882)
PBIT	6,383	5,814	6,547	4,738	8,391	Current liabilities	2545	(7849)	(1144)	169	10888
Other Income	1,741	1,863	2,306	2,009		Change in Work	(1495)	(1569)	(2834)	(2124)	1333
Interest	(119)	(330)	(211)	(174)	(129)	CF from Operation	3253	(1752)	(797)	1201	7593
Profit Before Tax	8,005	7,347	8,642	6,573	10,291	CF from Investin	(1992)	4989	2380	361	1029
Provision for Tax	(2,270)	(1,635)	(2,233)	(1,623)	, ,	CF from Financii	(1738)	157	(2449)	(1151)	(2822)
PAT	5,735	5,712	6,409	4,950	7,685						
Extra ordinary Items	6	(636)	0	1		Net changes in c	(477)	3394	(867)	411	5800
Minority interest & Ass. Profits	38	47	51	0		Cash at the start (	3314	2837	3212	3084	496
Share of Profits	0	(518)	(687)	(82)		Cash at the end o	2837	3212	3084	496	6298
Adj. PAT	5,779	4,605	5,774	4,869	7,819						
Balance Sheet (Rs Mn)	FY18	FY19	FY20	FY21E	FY22E	Ratios	FY18	FY19	FY20	FY21E	FY22E
Equity Capital	331	331	331	331	331	OPM	10.3	8.5	9.0	7.6	9.9
Reserves	38,721	40,769	42,471	46,364	52,614	NPM	8.9	8.0	8.4	7.5	8.7
Net Worth	39,052	41,100	42,802	46,694	52,945	Tax Rate %	(28.4)	(22.3)	(25.8)	(24.7)	(25.3)
Minority Interest	317	348	365	365	365						
	017	070	303	300	000						
Long term borrowings	1,423	3,147	2,124	2,124		Growth Ratio (%)					
· ·					1,000 54	Net Sales	6.5	10.8	7.5	(13.5)	33.0
Long term borrowings	1,423	3,147	2,124	2,124	1,000 54		6.5 14.4	10.8 (8.6)	7.5 13.4	(13.5) (26.7)	33.0 73.6
Long term borrowings Short term borrowings	1,423 0	3,147 0	2,124 54	2,124 54	1,000 54	Net Sales Operating Profit				, ,	
Long term borrowings Short term borrowings Total Debt Capital Employed	1,423 0 1,423 <b>40,792</b>	3,147 0 3,147 <b>44,594</b>	2,124 54 2,179 <b>45,346</b>	2,124 54 2,179 <b>49,238</b>	1,000 54 1,055 <b>54,365</b>	Net Sales Operating Profit PAT	14.4	(8.6)	13.4	(26.7)	73.6
Long term borrowings Short term borrowings Total Debt Capital Employed Gross Block	1,423 0 1,423 <b>40,792</b> 4,076	3,147 0 3,147 <b>44,594</b> 4,533	2,124 54 2,179 <b>45,346</b> 5,099	2,124 54 2,179 <b>49,238</b> 5,599	1,000 54 1,055 <b>54,365</b> 6,599	Net Sales Operating Profit PAT  Per Share	14.4 18.3	(8.6) (20.3)	13.4 25.4	(26.7) (15.7)	73.6 60.6
Long term borrowings Short term borrowings Total Debt Capital Employed Gross Block Accumulated Depreciation	1,423 0 1,423 <b>40,792</b> 4,076 (2,371)	3,147 0 3,147 <b>44,594</b> 4,533 (2,377)	2,124 54 2,179 <b>45,346</b> 5,099 (2,697)	2,124 54 2,179 <b>49,238</b> 5,599 (2,988)	1,000 54 1,055 <b>54,365</b> 6,599 (3,331)	Net Sales Operating Profit PAT  Per Share Earning Per Share	14.4 18.3 17.5	(8.6)	13.4 25.4 17.5	(26.7) (15.7)	73.6 60.6 23.6
Long term borrowings Short term borrowings Total Debt Capital Employed Gross Block	1,423 0 1,423 <b>40,792</b> 4,076	3,147 0 3,147 <b>44,594</b> 4,533	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268	Net Sales Operating Profit PAT  Per Share	14.4 18.3	(8.6) (20.3)	13.4 25.4	(26.7) (15.7)	73.6 60.6
Long term borrowings Short term borrowings Total Debt Capital Employed Gross Block Accumulated Depreciation Net Block	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl	14.4 18.3 17.5 18.1	(8.6) (20.3) 13.9 18.0	13.4 25.4 17.5 20.3	(26.7) (15.7) 14.7 15.9	73.6 60.6 23.6 24.3
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b>	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b>	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b>	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b>	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend	14.4 18.3 17.5 18.1 3.5 118.1	(8.6) (20.3) 13.9 18.0 3.1 124.3	13.4 25.4 17.5 20.3 3.2 129.4	(26.7) (15.7) 14.7 15.9 3.0 141.2	73.6 60.6 23.6 24.3 4.7
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b>	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value	14.4 18.3 17.5 18.1 3.5	(8.6) (20.3) 13.9 18.0 3.1	13.4 25.4 17.5 20.3 3.2	(26.7) (15.7) 14.7 15.9 3.0	73.6 60.6 23.6 24.3 4.7 160.1
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow	14.4 18.3 17.5 18.1 3.5 118.1	(8.6) (20.3) 13.9 18.0 3.1 124.3	13.4 25.4 17.5 20.3 3.2 129.4	(26.7) (15.7) 14.7 15.9 3.0 141.2	73.6 60.6 23.6 24.3 4.7 160.1
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849 25,134	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 2,665 8,993 24,404	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios	14.4 18.3 17.5 18.1 3.5 118.1 8.8	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4)	13.4 25.4 17.5 20.3 3.2 129.4 (4.4)	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1	73.6 60.6 23.6 24.3 4.7 160.1 19.9
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments Inventories	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803 8,130	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849 25,134 10,907	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993 24,404 14,689	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552 15,423	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517 21,724	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios P/E (x)	14.4 18.3 17.5 18.1 3.5 118.1 8.8 36.9	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4) 46.2	13.4 25.4 17.5 20.3 3.2 129.4 (4.4)	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1	73.6 60.6 23.6 24.3 4.7 160.1 19.9
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments Inventories Sundry debtors	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803 8,130 15,703	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849 25,134 10,907 18,330	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993 24,404 14,689 18,336	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552 15,423 18,145	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517 21,724 6,298	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios P/E (x) P/B (x)	14.4 18.3 17.5 18.1 3.5 118.1 8.8 36.9 5.5	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4) 46.2 5.2	13.4 25.4 17.5 20.3 3.2 129.4 (4.4) 36.9 5.0	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1 53.7 4.6	73.6 60.6 23.6 24.3 4.7 160.1 19.9 33.5 4.0
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments Inventories Sundry debtors Cash & bank	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803 8,130 15,703 2,837	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849 25,134 10,907 18,330 3,212	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993 24,404 14,689 18,336 3,084	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552 15,423 18,145 496	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517 21,724 6,298 10,862	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios P/E (x) P/B (x) EV / Sales	14.4 18.3 17.5 18.1 3.5 118.1 8.8 36.9 5.5 3.3	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4) 46.2 5.2 3.0	13.4 25.4 17.5 20.3 3.2 129.4 (4.4) 36.9 5.0 2.8	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1 53.7 4.6 3.2	73.6 60.6 23.6 24.3 4.7 160.1 19.9 33.5 4.0
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments Inventories Sundry debtors Cash & bank Loans & advances and Other CA	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803 8,130 15,703 2,837 15,700	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849 25,134 10,907 18,330 3,212 6,418	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993 24,404 14,689 18,336 3,084 8,229	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552 15,423 18,145 496 9,980	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517 21,724 6,298 10,862 (40,722)	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios P/E (x) P/B (x) EV / Sales EV / EBIDTA	14.4 18.3 17.5 18.1 3.5 118.1 8.8 36.9 5.5 3.3 31.9	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4) 46.2 5.2 3.0 35.2	13.4 25.4 17.5 20.3 3.2 129.4 (4.4) 36.9 5.0 2.8 31.0	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1 53.7 4.6 3.2 42.2	73.6 60.6 23.6 24.3 4.7 160.1 19.9 33.5 4.0 0.0 24.6 3.4
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments Inventories Sundry debtors Cash & bank Loans & advances and Other CA Current Liabilities	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803 8,130 15,703 2,837 15,700 (29,443)	3,147 0 3,147 44,594 4,533 (2,377) 2,155 157 2,312 7,849 25,134 10,907 18,330 3,212 6,418 (28,415)	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993 24,404 14,689 18,336 3,084 8,229 (30,455)	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552 15,423 18,145 496 9,980 (30,612)	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517 21,724 6,298 10,862 (40,722) (3,133)	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios P/E (x) P/B (x) EV / Sales EV / EBIDTA FCF Yield (%)	14.4 18.3 17.5 18.1 3.5 118.1 8.8 36.9 5.5 3.3 31.9 1.5	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4) 46.2 5.2 3.0 35.2 1.5	13.4 25.4 17.5 20.3 3.2 129.4 (4.4) 36.9 5.0 2.8 31.0 (0.8)	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1 53.7 4.6 3.2 42.2 0.4	73.6 60.6 23.6 24.3 4.7 160.1 19.9 33.5 4.0 0.0 24.6
Long term borrowings Short term borrowings Total Debt Capital Employed  Gross Block Accumulated Depreciation Net Block Capital WIP Total Fixed Assets Contract Assets Investments Inventories Sundry debtors Cash & bank Loans & advances and Other CA Current Liabilities Provisions	1,423 0 1,423 <b>40,792</b> 4,076 (2,371) 1,705 41 <b>1,746</b> 0 28,803 8,130 15,703 2,837 15,700 (29,443) (2,729)	3,147 0 3,147 <b>44,594</b> 4,533 (2,377) 2,155 157 <b>2,312</b> 7,849 25,134 10,907 18,330 3,212 6,418 (28,415) (2,146)	2,124 54 2,179 <b>45,346</b> 5,099 (2,697) 2,402 263 <b>2,665</b> 8,993 24,404 14,689 18,336 3,084 8,229 (30,455) (2,343)	2,124 54 2,179 <b>49,238</b> 5,599 (2,988) 2,611 263 <b>2,873</b> 8,993 25,552 15,423 18,145 496 9,980 (30,612) (2,355)	1,000 54 1,055 <b>54,365</b> 6,599 (3,331) 3,268 263 <b>3,531</b> 8,993 25,552 20,517 21,724 6,298 10,862 (40,722) (3,133) 15,545	Net Sales Operating Profit PAT  Per Share Earning Per Share Cash Earnings (Cl Dividend Book Value Free Cash flow Valuation Ratios P/E (x) P/B (x) EV / Sales EV / EBIDTA FCF Yield (%) Div. Yield (%)	14.4 18.3 17.5 18.1 3.5 118.1 8.8 36.9 5.5 3.3 31.9 1.5	(8.6) (20.3) 13.9 18.0 3.1 124.3 (0.4) 46.2 5.2 3.0 35.2 1.5	13.4 25.4 17.5 20.3 3.2 129.4 (4.4) 36.9 5.0 2.8 31.0 (0.8)	(26.7) (15.7) 14.7 15.9 3.0 141.2 2.1 53.7 4.6 3.2 42.2 0.4	73.6 60.6 23.6 24.3 4.7 160.1 19.9 33.5 4.0 0.0 24.6 3.4



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